INVESTOR RELEASE

2 December 2022

LA FINANCIERE ATALIAN ANNOUNCES POSTPONMENT OF CONDITIONAL FULL REDEMPTION OF SENIOR NOTES DUE 2024 AND 2025

La Financière Atalian ("LFA") announces postponement of the conditional full redemption in respect of (i) its €625 million Senior Notes due 2024, (ii) its €350 million Senior Notes due 2025 and (iii) its £225 million Senior Notes due 2025 ((i), (ii) and (iii) together, the "Senior Notes"), which was initially estimated to occur as early as 16 December 2022, as announced in LFA's press release of 7 November 2022.

The redemption is conditioned upon the completion of the proposed acquisition of the entire issued share capital and voting rights of LFA by an affiliate of Clayton, Dubilier & Rice ("CD&R") which remains subject to the exercise of the put option, which has been extended to 16 December 2022 by Atalian shareholder and CD&R, and a number of conditions, including as referred to in LFA's press release of 29 November 2022.

The redemption is expected to take place on the first business day following completion of the proposed acquisition of LFA by CD&R. Accordingly, conditional notices of redemption will be sent to the bondholders in due course.

INVESTOR CONTACT

Jean-Michel Bonamy, *Head of Investor Relations & M&A* investorcontact.fr.ags@atalianworld.com

